

HMOs – AND THE COST OF GETTING THEM WRONG!

PRACTICAL FIXES TO COMMON PROBLEMS TO MAKE YOUR PROPERTIES MORE PROFITABLE

By **Matt Baker**

You might think the biggest threat to your HMO profits is a bad refurb or an overambitious deal. But in reality, it's what happens after the rooms are filled that will often quietly eat into your long-term returns. Poor HMO management doesn't always show up on a spreadsheet – but it will show up in your bottom line.

As investors, we often focus on the front-end metrics: purchase price, refurb costs, rent per room, yield. But it's what happens post-refurb – the tenant experience, on-going maintenance, compliance (especially in today's changing legal landscape!), and void management – that determines long-term profitability. And when management slips, the costs start stacking up in ways that aren't always obvious.

Here's a breakdown of the real cost of getting it wrong – and how to fix it.

1 Tenant turnover: The quiet killer!

Poor management = unhappy tenants.
Unhappy tenants leave.

Let's say you've got a six-bed HMO in an average English town where rooms rent for £600/month. If each room is vacant for just one month each year due to tenant churn, that's:

6 rooms x £600 = £3,600 in annual lost rent.

Now factor in cleaning (£60), re-marketing and your or your agent's admin fees (£300 per room), for a full churn cycle on all six rooms, that's:

£3,600 (voids) + £960 (cleaning) + £1,800 (admin) = £6,360 per year gone.

Multiply that across even three HMOs and you've got a nearly £20,000 per year invisible drain, purely from people leaving too soon.



2 Deferred maintenance = bigger bills

A leaky tap doesn't just drip – it erodes the tenants' trust in management. But more importantly, it can become a damp issue, trigger mould growth, or even lead to a floor repair if left unchecked. We had one leaky shower that caused such an issue whilst the tenant below was on holiday, that nobody noticed the ceiling of the en-suite fall in until he returned home! That was a costly exercise that could have been avoided. I have learned this the hard way, so you don't have to. Be pro-active instead.

Reactive vs proactive costs:

| Issue | Reactive Cost | Proactive Cost |
|----------------------------------|--|--------------------------------|
| Dripping tap vs damp wall | £450 (plaster + repaint) | £65 (fix tap) |
| Boiler breaks in winter | £2,000 (emergency callout + parts) | £80 (annual service) |
| Leaky shower vs ceiling collapse | £1,200 (plasterboard, redecoration, lost rent) | £90 (reseal + tenant check-in) |

If you avoid one proactive fix per quarter and end up dealing with reactive issues, using the examples above, the difference comes to £1,740 per year per property. This includes the costs of fixing a dripping tap, servicing a boiler, resealing a shower, and one additional minor issue – all manageable proactively but costly if left.

Now scale that over a five-HMO portfolio: £8,700 lost through poor maintenance planning.

3 Housemate conflict = reputation damage

Tenant disputes are more common than you might think. Messy kitchens, noise complaints, unbalanced personality mixes. When management is less attentive to these issues, these flare-ups get worse, and they drive tenants out. We have experienced this in more than one occasion – one bad apple leads to every else moving out.

But it's not just the cost of the void.

What if a former tenant leaves a 1-star Google review for you or your management agency? Or posts a scathing comment on Facebook or SpareRoom? Future tenants think twice about your properties affecting future viewings. Your average room now takes three weeks to fill instead of one.

Let's assume:

- Six-bed HMO with a two-week longer fill time per room.
- £600/month rent = £20/day per room
- 6 rooms x 2 weeks x £20 = £1,680 in lost rent annually.

Add the reputational cost of being *that landlord* locally, and it means you'll also have to lower your rent or offer incentives to stay competitive.

4 Bad tenants = bigger headaches

Poor management often starts at the tenant selection and vetting stage. If your letting agent is rushed – or incentivised by commissions per let rather than quality – they may skip thorough referencing.

Let's say one rogue tenant:

- Misses two months' rent = £1,200 loss
- Leaves a damaged room = £400 redecoration
- Requires a court eviction = £1,000–£2,000

That's £2,600 to £3,600 from one bad tenant.

If one in every 12 tenants falls into this category, that's £1,800+ per year in expected losses per six-bed HMO over time.

5 Compliance oversights = legal risk

Even experienced landlords can be tripped up here:

- Outdated gas certificates
- Missed licence renewals
- Fire alarm checks not being properly documented
- Overdue PAT tests

In some areas, the fine for an unlicensed HMO is £30,000 per offence and with the likely new rules in the Renters Rights Bill, potential on-the-spot fines of £7,000 per offence.

Even without enforcement, missing a licence can:

- Invalidate your insurance
- Prevent you from refinancing to release capital
- Allow tenants to reclaim rent via Rent Repayment Orders (all your hard-earned rent going back the tenants!)

You may think your property is compliant, but is your paperwork? Poor management often means gaps in documentation, which is what councils really care about.

6 Landlord burnout: The hidden drain

This one's personal! When you're managing everything yourself – tenants, maintenance, compliance, voids – your energy gets sucked into fire-fighting instead of growing the business.

Time is money. If you spend eight hours a week dealing with avoidable issues, that's 416 hours/year. What else could you be doing with that time? Finding new deals? Refinancing for better rates? Creating a better onboarding system?

Even at a modest self-valuation of £50/hour, that's £20,800/year of lost opportunity.

How to fix this: Professionalise and systemise

You don't need 100 units to run your portfolio like a business. You just need the right systems and support.

Practical fixes:

- **Onboarding funnel:** Automate reference checks, contracts, deposits, and welcome packs using reliable software.
- **Maintenance software:** Use a tool like COHO, or even something simple like Google Forms to log and triage issues.
- **Quarterly compliance check-ins:** Build a checklist and block out time every three months to review certificates, safety procedures and licences.
- **Tenant communication:** DON'T set up a WhatsApp group for each house, unless you want to become your tenants' agony aunt or uncle. Use your management software for ALL communications to set boundaries and expectations.
- **Use your regular cleaner to be your weekly or fortnightly eyes and ears.** Train them to report issues early, like a dripping tap or broken handle.
- **Tenant surveys:** Ask every six months how they're doing and what you can improve. Then act on it.

Poor HMO management is never intentional. It creeps in through inexperience, lack of systems, or handing the reins to the wrong agent. Potentially, as I have experienced, it could be because your attention is diverted to the next shiny penny, the next deal. But if left unattended, the costs – voids, damage, reputation, fines, and time – are real and they compound.

Being a landlord is no longer about collecting rent. It's about delivering a consistent service to paying customers in a market which is becoming more and more regulated.

If you want to stay profitable in today's HMO landscape, you've got two options: step up your systems or step out of the game.



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